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July 28, 2022

Chairman Joe Manchin
Senate Energy & Natural Resources Committee
Washington, DC 20515

Dear Chairman Manchin,

Thank you for your continued leadership on practical and actionable energy policy solutions that will support global emissions reductions, keep energy costs affordable and grow our nation's competitiveness.

We are heartened to learn of the agreement that will require a permitting reform bill as part of the Inflation Reduction Act of 2022 ("the Act") negotiations. Inadequate energy infrastructure is one of the primary drivers of high energy prices and inflation both here and around the world. We encourage you and your Senate colleagues to move this permitting infrastructure reform legislation in tandem with reconciliation, which will pave the way for quick and responsive action to our European allies' LNG crisis and eliminate interstate pipeline infrastructure bottlenecks caused by continued opposition to the siting, permitting and construction of all new energy infrastructure that is ultimately restricting the flow and raising the price of domestic energy.

Williams transports roughly 30% of the natural gas used in the United States every day. As we proudly shared in our 2021 Sustainability Report released today, we are an energy infrastructure company playing a critical role as the world moves to a low-carbon future. Williams is deploying practical and immediate steps to reduce greenhouse gas emissions while investing in the technology needed to build a clean energy economy. With our nation's natural gas reserves and existing natural gas infrastructure, we are in an enviable position and can lead on all fronts when it comes to clean, reliable and affordable energy.

At Williams, we are proud of the critical role that natural gas plays in reducing emissions in the U.S. and abroad, but we also recognize that more needs to be done to mitigate the risks of climate change by investing in a sustainable, low-carbon emissions future. Our commitment to methane emissions reductions is not forced by regulation or prompted by policy. Since 2005, Williams has reduced our company-wide Scope 1 and 2 emissions by 47 percent and are on our way to meeting our 2030 goal of a

56 percent reduction. The methane fee proposal in the Act provides flexibility while still pursuing robust reductions in methane emissions from energy infrastructure.

We support the pillars of the Act that emphasize the importance of the U.S. being a leader in delivering all forms of responsibly produced energy but believe that enabling the efficient, unobstructed build out of our nation's energy infrastructure is foundational to our continued leadership.

Thank you for your continued leadership on these critical energy infrastructure challenges. Let's get building!

Sincerely,

A handwritten signature in black ink, appearing to read "Alan S. Armstrong". The signature is fluid and cursive, with a long horizontal stroke at the end.

Alan S. Armstrong

cc: Chad Zamarin, SVP Corporate Strategic Development
T. Lane Wilson, SVP and General Counsel
Amanda Mertens Campbell, VP Government Affairs and Outreach
Micheal Dunn, EVP & Chief Operating Officer
Brian Hlavinka, VP, New Energy Ventures